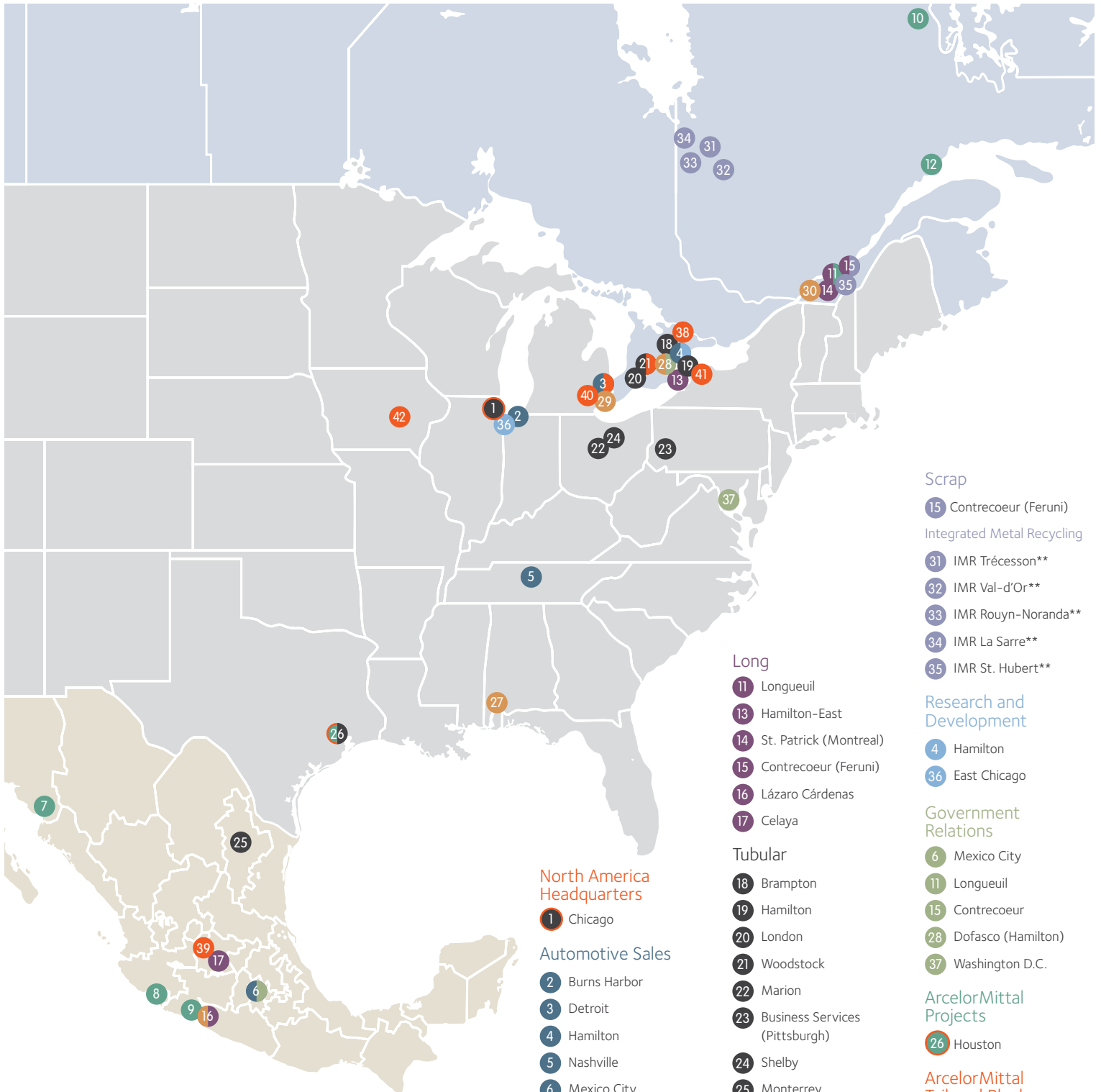


ArcelorMittal in North America



ArcelorMittal

transforming tomorrow



North America Headquarters

- 1 Chicago

Automotive Sales

- 2 Burns Harbor
- 3 Detroit
- 4 Hamilton
- 5 Nashville
- 6 Mexico City

Mines

- 7 Volcan, Sonora
- 8 Peña Colorada
- 9 Las Truchas
- 10 Fermont (Mont-Wright)
- 11 Longueuil
- 12 Port-Cartier

Long

- 11 Longueuil
- 13 Hamilton-East
- 14 St. Patrick (Montreal)
- 15 Contrecoeur (Feruni)
- 16 Lázaro Cárdenas
- 17 Celaya

Tubular

- 18 Brampton
- 19 Hamilton
- 20 London
- 21 Woodstock
- 22 Marion
- 23 Business Services (Pittsburgh)
- 24 Shelby
- 25 Monterrey
- 26 Houston

Flat

- 16 Lázaro Cárdenas
- 27 AM/NS Calvert*
- 28 Dofasco (Hamilton)
- 29 Windsor
- 30 Coteau-du-Lac

Scrap

- 15 Contrecoeur (Feruni)
- ## Integrated Metal Recycling
- 31 IMR Trécesson**
 - 32 IMR Val-d'Or**
 - 33 IMR Rouyn-Noranda**
 - 34 IMR La Sarre**
 - 35 IMR St. Hubert**

Research and Development

- 4 Hamilton
- 36 East Chicago

Government Relations

- 6 Mexico City
- 11 Longueuil
- 15 Contrecoeur
- 28 Dofasco (Hamilton)
- 37 Washington D.C.

ArcelorMittal Projects

- 26 Houston

ArcelorMittal Tailored Blanks

- 3 Detroit
- 21 Woodstock
- 38 Concord
- 39 Silao
- 40 Dearborn†
- 41 Tonawanda†
- 42 Montezuma†

* Joint venture with Nippon Steel
 ** Joint Venture with Triple M Metal
 † Joint Venture with Delaco